



City and County of Swansea

Notice of Meeting

You are invited to attend a Meeting of the

Scrutiny Performance Panel - Joint Social Services

At: Remotely via Microsoft Teams

On: Monday, 15 February 2021

Time: 2.30 pm

Convenor: Councillor Susan Jones

Membership:

Councillors: C Anderson, A M Day, M Durke, V M Evans, K M Griffiths, J A Hale, C A Holley, P R Hood-Williams, Y V Jardine, J W Jones, E T Kirchner, W G Lewis, H M Morris, G J Tanner and D W W Thomas

Co-opted Members: T Beddow

Agenda

Page No.

1 Apologies for Absence

2 Disclosure of Personal and Prejudicial Interests

www.swansea.gov.uk/disclosuresofinterests

3 Prohibition of Whipped Votes and Declaration of Party Whips

4 Minutes of Previous Meeting(s)

1 - 4

To receive the minutes of the previous meeting(s) and agree as an accurate record.

5 Draft Budget Proposals

Invited to attend are Cllr Clive Lloyd, Cabinet Member for Adult Social Care and Community Health Services, Cllr Elliott King, Cabinet Member for Children Services and relevant Social Services officers.

Link to [Cabinet Papers](#) for 18 February 2021, which contain the budget proposals (papers should be available online from 11 February 2021).

The Panel is asked to discuss and agree its views and recommendations on the budget proposals in relation to Adult Services and Child and Family Services that it would like to make to Cabinet.

The conveners of each of the performance panels will feed in the views

of their panel to the Service Improvement and Finance Performance Panel, which meets on 17 February and has been convened to specifically look at the draft budget. Chris Holley, Convener of the Service Improvement and Finance Performance Panel will then attend Cabinet on the 18 February to feed in the collective views of the scrutiny performance panels.

6 Update on Management of Covid-19 Pandemic

Clive Lloyd, Cabinet Member for Adult Social Care and Community Health Services

Elliott King, Cabinet Member for Children Services

Dave Howes, Director of Social Services

7 For Information

- Work Programme Timetables 2020-21

5 - 10



Huw Evans

Head of Democratic Services

Monday, 8 February 2021

Contact: Liz Jordan 01792 637314

Agenda Item 4



City and County of Swansea

Minutes of the **Scrutiny Performance Panel - Joint Social Services**

Remotely via Microsoft Teams

Tuesday, 26 January 2021 at 4.00 pm

Present: Councillor P R Hood-Williams (Chair) Presided

Councillor(s)

C Anderson
C A Holley
J W Jones
D W W Thomas

Councillor(s)

A M Day
Y V Jardine
H M Morris

Councillor(s)

V M Evans
S M Jones
W G Lewis

Co-opted Member(s)

T Beddow

Other Attendees

Elliott King
Clive Lloyd

Cabinet Member - Children Services
Cabinet Member - Adult Social Care & Community Health Services

Officer(s)

David Howes
Liz Jordan

Director of Social Services
Scrutiny Officer

Apologies for Absence

Councillor(s): M Durke, E T Kirchner and G J Tanner

1 Disclosure of Personal and Prejudicial Interests

Cllr Chris Holley and Tony Beddow declared a personal interest.

2 Prohibition of Whipped Votes and Declaration of Party Whips

No declarations were made.

3 Minutes of Previous Meeting(s)

The Panel agreed the minutes of the meeting on 16 December 2020 as an accurate record of the meeting.

4 Public Question Time

No questions were submitted by members of the public.

5 Performance Monitoring

Dave Howes, Director of Social Services attended to answer questions on the Performance Monitoring Reports for November 2020.

Adult Services

- Emergency Respite and Emergency Day Support – In normal circumstances would be offering day service to 600 people at any given time. Initially had to stop this service, then re-modelled to have emergency respite offer for most vulnerable. Have managed to offer a maximum of a quarter of this and have had maximum take up. Approaching Christmas had to stop this service for a short period but started back up again in January. Currently offering support to approximately 150. As a minimum, the Service will be staying in touch with these individuals and some are getting limited support at home. Compared to the rest of Wales, in Swansea the position is a very good one.
- Review of Allocated Clients – Planned review work is currently extremely limited. Actively de-prioritised this work. Pleased with the number have managed to do as the review process is being used, with some limitations, to identify the support offering re Mental Health. For reviews around Older People, there is a specific team with annual review function; focussed on most challenging. In Learning Disabilities, structural changes have not been made to the service; this would have been the day service offer but capacity exceeds ability to provide this service. Individuals are being contacted on weekly/two weekly basis to check in.
There are no plans to improve this during the second wave just to keep going with what is currently being done. The Service is trying to recruit and the additional capacity recruited will be kept on until after the current crisis to try and catch up.
- Adult Services Staff Testing - Much lower take up of testing in our area currently, concerned this is giving an artificially low figure for cases in our area. Not concerned about the turn-around time currently. Dilemma about how much we will use bilateral flow tests. Current priority is getting vaccination roll out completed.

Child and Family Services

- Assessments Completed Within 42 Days – The Service was concerned about assessment performance. There has been an improvement for the last couple of months.
- Monitoring of Direct Work Performance – Service improvement in the Paris system is currently on hold. Implementation is planned for next month and the Service will be continuing with it, as think will have substantial benefit from it.
- Youth Justice System Service – This has been impacted by the pandemic. Currently seeing significant improvement around timing of assessments. All policies are in place that were missing at time of inspection; and the workforce

has been upskilled. Despite the pandemic, on track with performance measures.

- Supervision across Children Services – There are some issue. Not sure if some teams have the right balance around staff supervision and supervision of performance. Head of Service is revisiting this for some teams as greater emphasis is needed on staff wellbeing. Measures are in place to try and mitigate this.
- Panel noted a small increase in number of children on the At Risk Register. Queried if expect a further increase as schools go back and how much of this is linked to domestic abuse. Officers confirmed last time schools went back there was not a massive increase at the 'front door'. In terms of safeguarding, arrangements in place whilst schools off are proving to be robust and at levels would expect them to be. Could see further increase for number of reasons including domestic abuse. Officers think the ability of Children's Services to work with families is currently limited because of the pandemic, and therefore the effectiveness of some of the interventions is being compromised. Therefore children are staying on child protection register longer, plus there are new concerns being picked up. However, numbers are still only slightly above level would expect.

6 Update on Management of Covid-19 Pandemic

Clive Lloyd, Cabinet Member for Adult Social Care and Community Health Services; Elliott King, Cabinet Member for Children Services and David Howes, Director of Social Services attended to present an update on the current situation regarding the Covid-19 Pandemic.

Discussion Points:

- Cabinet Member for Adult Services - Christmas and start of January was a very difficult time. Rapid response team had to go into care homes on a number of occasions to assist, but no residents had to be moved out. Reduction in infection rates welcome but this is not reducing pressures on our services currently.
- Cabinet Member for Children Services – Service is resilient and coping. Very positive sign. Managing to balance the demand and staff absence. There is ongoing work with early help hubs and education. Assessments are much improved. Child Protection Register numbers are slightly up and there is ongoing work to look into this.
- Director of Social Services – We are still 3 times over positivity rate when WHO recommended control measures were put in place. The Service put in place everything learnt from first wave. Staff are exhausted – still have significant levels of staff having to isolate, many have caring responsibilities and they are dealing with more complex cases. Amazing the Service has been able to keep going; it still remains extremely fragile. Having to go into care homes in a critical position, along with health, for periods of time as well as maintaining our services. We remain particularly impacted around Domiciliary Care. We are providing a Covid response, which is far from ideal.

It is also a big ask on individuals in our communities who are having to take on such a lot. The target in our region is to vaccinate the top 4 tiers by mid-February; a challenging timetable. We have sufficient vaccine for all these cohorts. The Health Board is leading vaccination programme but the Council is supporting it. It is a massive programme. Enormously impressed how the Health Board has worked with partners.

- Set up of Rapid Response Team signifies change in relationship between Health and Social Care. Panel queried number of people involved in the rapid response team. Requested figures be provided at a future date.
- Improvement in relationship between Health and Social Care during pandemic is positive. Another potential positive development in relationships would be if support programmes for staff in both organisations could be jointly negotiated, with staff in both organisations coming together to share experiences.
- Looking at services post-pandemic, the integrated working undertaken during pandemic provides a model of how we should rebuild our health and social care services.
- Cabinet Members, Director and Panel Members praised the workforce for what they have achieved.
- Panel felt there would be a need for ongoing support for Health and Social Care Staff in future to aid recovery and wellbeing. This should be added as an item to the Adult Services Panel work programme.

Actions:

- Figures for number of people involved in Rapid Response Team to be provided to Panel when convenient.
- Add 'Support for Health and Social Care Staff' to Adult Services Panel work programme.

The meeting ended at 5.25 pm

Agenda Item 7

ADULT SERVICES SCRUTINY PERFORMANCE PANEL WORK PROGRAMME 2020/21

Meeting Date	Items to be discussed
Meeting 1 Tuesday 20 October 2020 4.00pm	Appointment of Panel Convener Performance Monitoring <i>Amy Hawkins, Interim Head of Adult Services</i> <i>Helen St John, Interim Head of Integrated Community Services</i> Sickness Levels in Adult Services briefing (Deferred from March 2020 meeting) <i>Amy Hawkins / Helen St John</i> Adult Services Work Programme 2020/21
Meeting 2 Wednesday 16 December 2020 2pm JOINT SOCIAL SERVICES MEETING	Update on Managing Covid-19 pandemic <i>Clive Lloyd, Elliott King, Dave Howes</i> Performance Monitoring (shorter item with covid focus. Panel members to provide questions in advance to be answered at meeting) <i>Clive Lloyd, Elliott King, Dave Howes</i>
Meeting 3 Tuesday 26 January 2020 4pm JOINT SOCIAL SERVICES MEETING	Update on Managing Covid-19 pandemic <i>Clive Lloyd, Elliott King, Dave Howes</i> Performance Monitoring (shorter item with covid focus. Panel members to provide questions in advance to be answered at meeting) <i>Clive Lloyd, Elliott King, Dave Howes</i>
Meeting 4 - BUDGET MEETING 15 February 2021 2.30pm JOINT SOCIAL SERVICES MEETING	Draft Budget Proposals for Child and Family Services / Adult Services <i>Clive Lloyd, Elliott King, Dave Howes</i> Update on Managing Covid-19 pandemic <i>Clive Lloyd, Elliott King, Dave Howes</i>
Meeting 5 Tuesday 9 March 2021 4.00pm	Update on West Glamorgan Transformation Programme <i>Kelly Gillings, Programme Director</i> WAO Report on Integrated Care Fund <i>(CFS Panel Members to be invited for this item)</i>

	<p><i>Kelly Gillings, Programme Director</i></p> <p>Effects of Covid-19 pandemic in residential homes and actions taken TBC (include data from March to present day) MAY ALREADY HAVE BEEN COVERED IN MONTHLY UPDATES <i>Amy Hawkins TBC / Helen St John TBC</i></p>
<p>Meeting 6 Tuesday 20 April 2021</p> <p>4.00pm</p>	<p>Performance Monitoring <i>Amy Hawkins / Helen St John</i></p> <p>Update on how Council’s policy commitments translate to Adult Services <i>Clive Lloyd, Cabinet Member for Adult Care and Community Health Services</i> <i>Dave Howes, Director of Social Services</i></p> <p>Actions from WAO report ‘Front door to Adult Social Care’ – Recommendation: Impact of Preventative Services (specific action: to use feedback from the study and whether any additional improvement actions needed) (Agreed at March 2020 meeting) <i>Amy Hawkins TBC /Helen StJohn TBC</i> <i>Lucy Friday, Principal Officer Transformation</i></p>
<p>Meeting ? June 2021 TBC</p>	<p>Update on Adult Services Transformation Programme <i>Amy Hawkins/Helen St John</i></p> <p>Briefing on Annual Review of Charges (Social Services) 2020/21 <i>Dave Howes, Director of Social Services</i></p>
<p>Meeting ?July/August TBC</p>	<p>Performance Monitoring <i>Amy Hawkins / Helen St John</i></p> <p>Isolation of elderly people <i>Amy Hawkins?/Helen St John?</i></p> <p>Options Appraisal for Assistive Technology and Community Alarms (Agreed pre March 2020) TBC <i>Helen St John</i></p>

Future Work Programme items:

- Domestic Violence – increase over pandemic. **Scheduled for CFS Panel 24 March 2021. (AS Panel Members to be invited)**
- Support for Health and Social Care Staff (Date TBC)
- Complaints Annual Report 2019-20 for Child and Family Services / Adult Services (Date TBC – moved from joint Feb 2020 meeting) *Sarah Lackenby, Chief Transformation Officer*

- Actions from WAO Report 'Front Door to Adult Social Care' (from March 2020 meeting):
 - Impact of Preventative Services (Was October 2020. Now scheduled for 20 April 2021)
 - Public Information (July 2021?)
 - Working with Third Sector Partners (July 2021?)
- Wales Audit Office Reports (dates to be confirmed):

**CHILD & FAMILY SERVICES SCRUTINY PERFORMANCE PANEL
WORK PROGRAMME 2020/21**

<p>Meeting 1 Wednesday 28 October 2020</p> <p>4pm</p>	<p>Confirmation of Convener</p> <p>WAO report: Follow-up review of corporate arrangements for the safeguarding of children – City and County of Swansea <i>Simon Jones, Social Services Strategy and Performance Improvement Officer</i></p> <p>Draft Work Programme 2020/21</p>
<p>Meeting 2 Wednesday 16 December 2020</p> <p>2pm</p> <p>JOINT SOCIAL SERVICES MEETING</p>	<p>Update on Managing Covid-19 pandemic <i>Clive Lloyd, Elliott King, Dave Howes</i></p> <p>Performance Monitoring (shorter item with covid focus. Panel members to provide questions in advance to be answered at meeting) <i>Clive Lloyd, Elliott King, Dave Howes</i></p>
<p>Meeting 3 Tuesday 26 January 2020</p> <p>4pm</p> <p>JOINT SOCIAL SERVICES MEETING</p>	<p>Update on Managing Covid-19 pandemic <i>Clive Lloyd, Elliott King, Dave Howes</i></p> <p>Performance Monitoring (shorter item with covid focus. Panel members to provide questions in advance to be answered at meeting) <i>Clive Lloyd, Elliott King, Dave Howes</i></p>
<p>Meeting 4 - BUDGET MEETING 15 February 2021</p> <p>2.30pm</p> <p>JOINT SOCIAL SERVICES MEETING</p>	<p>Draft Budget Proposals for Child and Family Services / Adult Services <i>Clive Lloyd, Elliott King, Dave Howes</i></p> <p>Update on Managing Covid-19 pandemic <i>Clive Lloyd, Elliott King, Dave Howes</i></p>
<p>Meeting 5 Wednesday 24 March 2021</p> <p>4pm</p>	<p>WAO report: Tackling Violence Against Women, Domestic (includes fieldwork in Swansea amongst others) (include briefing on the increase in domestic violence over the pandemic and a breakdown of collaboration between CFS and AS in terms of domestic abuse)</p> <p>AS Panel Members to be invited for this item</p> <p><i>Jane Whitmore, Strategic Lead Commissioner</i></p>

	<p><i>Kelli Richards / Megan Stevens</i></p> <p>Performance Monitoring Julie Davies, Head of Child and Family Services</p> <p>Safeguarding Quality Unit Annual Report <i>Julie Davies, Head of Child and Family Services</i></p>
<p>Meeting 6 Wednesday 5 May 2021</p> <p>3.30pm</p>	<p>Briefing on Youth Offending Service <i>Jay McCabe, Principal Officer Bays+ and Youth Justice Services</i></p> <p>Update on progress with CAMHS <i>Joanne Abbott-Davies, Assistant Director of Strategy & Partnerships, West Glamorgan University Health Board</i> TBC <i>Julie Davies, Head of Child and Family Services</i> <i>Gavin Evans, Youth Support Services Manager TBC</i></p>
<p>Meeting ? June 2021 TBC</p>	<p>Performance Monitoring <i>Julie Davies, Head of Child and Family Services</i></p> <p>Update on Regional Adoption Service <i>Nichola Rogers, Regional Adoption Manager, Western Bay Adoption Service</i></p> <p>Corporate Parenting Board Update <i>Gemma Whyley, Child and Family Services Project Manager TBC</i></p>
<p>Meeting ? July/August 2021 TBC</p>	<p>Progress on Child and Family Improvement Programme <i>Julie Davies, Head of Child and Family Services</i> <i>Gemma Whyley, Child and Family Services Project Manager</i></p> <p>Update on Child Disability Services <i>Julie Davies, Head of Child and Family Services</i> <i>Christopher Francis – Principal Officer, Child and Family Services TBC</i></p>

Future work programme items:

- Briefing on Carers Assessments (including young carers; and response to issues raised in focus group at Carers Centre) (Date TBC – moved from March 2021 meeting)
- Complaints Annual Report 2019-20 for Child and Family Services / Adult Services (Date TBC – moved from joint Feb 2020 meeting) *Sarah Lackenby, Chief Transformation Officer*
- Forced Marriages – Safeguarding issues (from scrutiny work planning conference) Include in item on Safeguarding when it next comes to the Panel

- Delivery of Corporate Priorities (from scrutiny work planning conference). Invite Cabinet Member for Q&A (Date tbc)
- Wales Audit Office Reports (dates to be confirmed) –
 - Integrated Care Fund (Joint Adult Services and CFS) **Scheduled for AS Panel 9 March 2021 (CFS Panel Members to be invited).**
- Why children become looked after (TBC)
- Examples of tools and techniques employed by front line staff in family engagement (TBC)
- Case Studies on Edge of Care (date TBC)